

1           **Validation of the What Matters Index: a brief, patient-**  
2           **reported index that guides care for chronic conditions and can**  
3           **substitute for computer-generated risk models**

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5  
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14  
15   Funding and Competing Interests Statement: The authors and private practice clinicians  
16   contributed their time. There are no conflicts of interest. 3M Health Information Systems  
17   provided support in the form of salaries for authors [LS and LGM], but did not have any  
18   additional role in the study design, data collection and analysis, decision to publish, or  
19   preparation of the manuscript. The specific roles of these authors are articulated in the “Author  
20   Contributions” section. This affiliation does not alter our adherence to PLOS One policies on  
21   sharing data and materials.

## 22 **Abstract**

23 Current health care delivery relies on complex, computer-generated risk models  
24 constructed from insurance claims and medical record data. However, these models produce  
25 inaccurate predictions of risk levels for individual patients, do not explicitly guide care, and  
26 undermine health management investments in many patients at lesser risk. Therefore, this  
27 study prospectively validates a concise patient-reported risk assessment that addresses these  
28 inadequacies of computer-generated risk models.

29 Five measures with well-documented impacts on the use of health services are summed  
30 to create a “What Matters Index.” These measures are: 1) insufficient confidence to self-  
31 manage health problems, 2) pain, 3) bothersome emotions, 4) polypharmacy, and 5) adverse  
32 medication effects. We compare the sensitivity and predictive values of this index with two  
33 representative risk models in a population of 8619 Medicaid recipients.

34 The patient-reported “What Matters Index” and the conventional risk models are found  
35 to exhibit similar sensitivities and predictive values for subsequent hospital or emergency room  
36 use. Furthermore, the “What Matters Index” is also reliable: akin to its performance during  
37 development, for patients with index scores of 1, 2, and  $\geq 3$ , the odds ratios (with 95%  
38 confidence intervals) for subsequent hospitalization within 1 year, relative to patients with a  
39 score of 0, are 1.3 (1.1–1.6), 2.0 (1.6–2.4), and 3.4 (2.9–4.0), respectively; for emergency room  
40 use, the corresponding odds ratios are 1.3 (1.1–1.4), 1.9 (1.6–2.1), and 2.9 (2.6–3.3). Similar  
41 findings were replicated among smaller populations of 1061 mostly older patients from nine  
42 private practices and 4428 Medicaid patients without chronic conditions.

43           In summary, in contrast to complex computer-generated risk models, the brief patient-  
44 reported “What Matters Index” immediately and unambiguously identifies fundamental,  
45 remediable needs for each patient and more sensibly directs the delivery of services to patient  
46 categories based on their risk for subsequent costly care.

47

## 48 **Introduction**

49           The increasing prevalence of non-communicable, chronic disease is a major global  
50 health problem. The dominant strategy applied to control the escalating cost of chronic disease  
51 management is based on computer-generated risk models (CRMs) constructed from insurance  
52 claims and medical record data that designate a few patients at greatest risk for requiring costly  
53 care; these patients become targets for intensive interventions. Unfortunately, considerable  
54 evidence has exposed the substantial limitations of the CRM strategy [1-6].

55           Three deficiencies render CRM-based interventions inherently ill-advised. First, CRMs  
56 cannot make accurate predictions for individual patients [7]. For example, a minority of the  
57 highest-risk decile use the hospital within two years, in contrast to almost three times as many  
58 patients not designated high-risk who nonetheless require hospital resources [8,9]. In practice,  
59 this large false positive rate wastes scarce resources on the many patients in the highest-risk  
60 subgroup who will not use costly care, while care is relatively rationed for those not designated  
61 as at-risk, including the many false negatives destined to use costly services. From a public  
62 policy perspective, CRM-based targeting may perpetuate underinvestment in chronic disease  
63 prevention and management [10].

64           Second, CRMs based on demographics, diagnoses, and past use do not provide specific,  
65 real-time guidance for needs that matter to patients. Rather, CRMs output a general,  
66 asynchronous designation of risk, offered with the implicit assumption that clinicians can select  
67 and apply corrective action that will mitigate that risk. This generality supports neither clinicians  
68 nor patients, who must struggle during a time-constrained visit to identify a few current  
69 concerns that might respond to a management plan and thus decrease risk.

70           Third, CRMs are based on “what is the matter” (such as diagnoses and test results),  
71 rather than “what matters” to patients (such as bothersome symptoms, specific functional  
72 limits, and their quality of life). Thus, CRMs are often too abstract, untimely, or irrelevant to  
73 support patient engagement in care, and patient engagement in care is increasingly recognized  
74 as a highly effective strategy for delivering health care in the face of rising demand and  
75 shrinking budgets [11].

76           The authors of this research report recently tested the hypothesis that a clinical  
77 prediction rule based on a few self-reported measures may address the inadequacies of current  
78 CRM-based interventions for patients with chronic conditions [12]. We named this clinical  
79 prediction rule the “What Matters Index” (WMI) because it proved to be an appropriate  
80 indicator of patients’ quality of life—that is, what matters to patients. The WMI is based on a  
81 concise set of memorable measures that can be addressed by immediate actions and a  
82 management plan, and for which there is significant evidence that action can positively impact  
83 patient outcomes [13-20]. The proposed index is evaluated by summing the five binary scores,  
84 with an index of 0 representing a patient with the fewest reported problems and an index of 5

85 representing a patient with the most reported problems. The five WMI measures are listed in  
86 Table 1.

87

88 **Table 1. Patient-Reported Measures in the “What Matters Index” (WMI).**

<b>Patient-Reported Measure</b>
<b>Insufficient Health Confidence</b>  How confident are you that you can manage and control most of your health problems?  <i>(Not very confident or somewhat confident, scored as 1; versus very confident, scored as zero)</i>
<b>Pain</b>  During the past four weeks, how much bodily pain have you generally had?  <i>(Extreme or moderate pain, scored as 1; versus none, very mild, or mild, scored as zero)</i>
<b>Emotions</b>  During the past four weeks, how much have you been bothered by emotional problems such as feeling anxious, irritable, depressed, or sad?  <i>(Extremely or quite a bit, scored as 1; versus not at all, a little, or somewhat, scored as zero)</i>
<b>Polypharmacy</b>  How many prescription medicines are you taking more than three days a week?  <i>(More than five, scored as 1; versus 5 or less, scored as zero)</i>
<b>Adverse Effects from Medicines</b>  Do you think any of your pills are making you sick?  <i>(Yes or maybe, scored as 1; versus no, scored as zero)</i>

89

90 In addition to its foundation in clinical evidence for likely impact on patient outcomes,  
91 the WMI proved to be strongly associated with a history of emergency and hospital use when  
92 retrospectively tested in three populations: ages 18–64 (n = 8619), 50–64 (n = 7408), and 65+ (n  
93 = 3566). For example, regardless of a patient’s financial status, a WMI  $\geq 2$  was associated with  
94 approximately twice the odds of costly health care usage compared to a WMI = 0; for WMI  $\geq 3$ ,  
95 usage was approximately three times higher than for WMI = 0. The WMI’s positive predictive  
96 value was found to be comparable to a CRM based on multiple diagnoses and medications [12].  
97 These preliminary results suggested that the WMI can adequately stratify risk levels (relative to  
98 a CRM) and immediately guide care that matters to patients. However, retrospective results  
99 guarantee neither future performance nor applicability in practice. Therefore, this report  
100 prospectively compares the WMI to two representative CRMs and illustrates how the WMI can  
101 be used to promote health care provider and patient engagement in improving health care  
102 delivery and health outcomes.

103

## 104 **Materials and methods**

### 105 **Participants, data sources, and outcomes**

106 Patient members and office practices of a Midwestern statewide Medicaid program  
107 were asked to complete a comprehensive, free, online health assessment called  
108 HowsYourHealth ([www.HowsYourHealth.org](http://www.HowsYourHealth.org)) [21]. The branching logic of the online  
109 assessment includes the five WMI items, in addition to queries regarding demographics,  
110 symptoms, concerns, function, conditions, experience of care, preventive interventions, and

111 past use of services. Of the 26,130 adults who completed the survey in 2014, 8771 fulfilled the  
112 eligibility criteria for this prospective assessment, which were identical to those used to develop  
113 the WMI and were based on patient self-identification of at least one of five chronic  
114 conditions—hypertension, cardiovascular disease, diabetes, respiratory disease, or arthritis—or  
115 use of at least one chronic medication. Subsequent emergency and hospital utilization  
116 information based on insurance claims data was available for all patients; however, the claims  
117 data indicated only the occurrence of emergency or hospital use, not frequency of use. Of the  
118 8771 eligible Medicaid patients with one year of outcome data, 152 had incompletely  
119 responded to the WMI variables and were eliminated from the analysis.

120

## 121 **Predictors**

122 The predictors listed in Table 1 are identical to those used to develop the WMI. We  
123 selected five binary (yes or no, 1 or 0) measures from a previous distillation of patient-reported  
124 “vital signs” [22]. By design, these measures are immediately available from patients, without  
125 requiring data retrieval from electronic health records or insurance claims; easily interpretable  
126 and translatable; and limited in number so that they are more easily memorized [23]. The sum  
127 of the five measures, a number from 0 to 5, constitutes the WMI—a direct expression of what  
128 matters to patients.

129 First, insufficient health confidence is an easy-to-measure representation of a patient’s  
130 lack of ability to manage health problems. A low level of self-management capacity predicts  
131 poor engagement in self-care and is associated with increased use of costly health care services  
132 [13-16]. The second and third predictors—emotional problems and pain—significantly impact

133 the attainment of health confidence over time [16]. These measures are fundamental to the  
134 human condition and considerably influence health and use of services. Furthermore,  
135 emotional problems and pain often respond to simple behavioral interventions and are  
136 frequently assessed as vital signs in clinical settings [18,19]. The final two predictors,  
137 polypharmacy and medication side effects, account for a large percentage of preventable  
138 hospital and emergency department uses [20]. Multiple medications can cause harmful  
139 interactions, and even without such interactions, side effects can reduce adherence [14].

140

## 141 **Representative CRMs**

142 To evaluate the advantages or disadvantages of the WMI, we compared it to two  
143 representative CRMs commonly employed to assess risks for patients with chronic conditions.  
144 First, the Centers for Medicare and Medicaid Services in the United States suggest the use of a  
145 CRM to select patients for complex care reimbursement. In our study, to simulate the Medicare  
146 CRM requirement, we considered patients complex and at-risk when they reported both that  
147 they are taking three or more medications and that they had two or more chronic conditions.  
148 Second, a proprietary CRM, the 3M™ Clinical Risk Groups, uses insurance claims to assign  
149 individuals to one of a set of risk groups based on historical clinical and demographic  
150 characteristics; these risk groups can be combined to predict costly care [24].

151

## 152 **Analysis**

### 153 **Predictive reliability of the WMI**



154           The number of patients in the study population who were expected to require  
155 emergency or hospital care easily surpassed the minimum of five to ten observations per  
156 measure (25–50 predicted emergency or hospital uses) that has been suggested for the  
157 development and validation of clinical prediction rules [25,26]. To test the association between  
158 the WMI sums and emergency or hospital use during the year after the patient self-  
159 assessments, odds ratios compared the likelihood that patients with higher WMI sums would  
160 use emergency or hospital care versus patients with a WMI of 0.

161           We do not know the characteristics of patients who were not solicited or who were  
162 either unable or unmotivated to complete the assessment. Therefore, we used logistic  
163 regression to examine if the WMI’s capacity to predict emergency or hospital use might have  
164 been vitiated by variations in the respondents’ self-reported characteristics of age, gender,  
165 number of chronic conditions (listed above), and poverty (i.e., sometimes or always not able to  
166 pay for essentials such as food, clothing, or housing). To supplement this validation, we also  
167 examined the WMI’s replicability in two very different patient groups: 1061 mostly older  
168 patients from nine private practices and 4428 Medicaid patients without chronic conditions.  
169 The Supporting Information provides a detailed comparison of these supplemental analyses  
170 with the primary analysis focused on Medicaid patients with chronic conditions.

171

## 172 **Comparison of the WMI to representative CRMs**

173           In the Medicaid patients with chronic conditions, we compared the WMI and  
174 representative CRMs in three respects. First, we compared the models’ sensitivities and positive  
175 predictive values for costly care. Sensitivity is defined as the proportion of patients who actually

176 used costly care who were correctly designated as at-risk by the model. Positive predictive  
177 value is defined as the proportion of patients designated as at-risk who actually became users  
178 of costly care. Because predictive values are influenced by prevalence, we adjusted the WMI or  
179 CRM test cut-points so that the comparisons would be based on similar proportions of “at-risk”  
180 patients.

181         Second, we analyzed the distribution of the five WMI measures among patients  
182 designated by the CRMs to be at higher or lower risk. Third, we examined the relationship  
183 between true positives and false positives using the area under the receiver operation  
184 characteristic curve (AUROC) expressed as the concordance statistic (c-statistic), which is  
185 frequently used to compare CRMs. The c-statistic approximates the overall accuracy of a binary  
186 classifier as its discrimination cut-point is varied: the c-statistic of a perfect classifier is 1.0, and  
187 a c-statistic of 0.50 indicates that the classification is no better than chance.

188

## 189 **Results**

### 190 **Patient characteristics**

191         Despite this Medicaid population’s youth (40% aged 18–49 and none over 65), it has a  
192 high prevalence of serious chronic conditions such as diabetes (31%), respiratory diseases  
193 (39%), and atherosclerosis (17%), and more than a third (35%) report taking more than 5  
194 prescription medications. Most (70%) are sometimes unable to pay for food, clothing, and  
195 housing. More than 40% report that they lack confidence that they can manage and control

196 most of their health problems. Additional characteristics of this population are described in the  
197 Supporting Information.

198

## 199 **Predictive reliability of the WMI**

200           During the year following their completion of the WMI assessment, half of the patients  
201 used the emergency department and 20% were admitted to a hospital. There was a strong  
202 association between WMI magnitude and increased use of hospital or emergency services  
203 during the subsequent year (Fig 1). The odds ratios (with 95% confidence intervals) for  
204 subsequent hospitalization of patients with WMI sums of 1, 2, and  $\geq 3$  were 1.3 (1.1–1.6), 2.0  
205 (1.6–2.4), and 3.4 (2.9–4.0); for emergency room use, the corresponding ratios were 1.3 (1.1–  
206 1.4), 1.9 (1.6–2.1), and 2.9 (2.6–3.3). These findings validate the pattern observed during the  
207 development of the WMI [12].

208

209 **Fig One. Odds ratios for subsequent use of costly care comparing patients with WMI > 0 to**  
210 **those with WMI = 0.** Sample population: 8619 Medicaid patients; 95% confidence intervals.

211

212           Logistic regression models considering age, gender, number of chronic conditions, and  
213 poverty indicated that, among these variables, the WMI was the one most highly associated  
214 with subsequent emergency or hospital use ( $p < 0.001$ ).

215

## 216 **Comparison of WMI to representative CRMs**

217 In Table 2, the proportions of patients designated at-risk by the WMI and by each CRM  
 218 have been matched so that their sensitivities and predictive values can be compared. The  
 219 Medicare CRM identifies roughly half the population as being at-risk, and to approximate the  
 220 Medicare CRM target population, the WMI cut-point was set to  $\geq 2$ . For comparably sized  
 221 populations, the WMI and Medicare CRM sensitivities and positive predictive values for future  
 222 hospital use were essentially the same. The predictive performances of the proprietary CRM  
 223 and the WMI were also equivalent for comparably sized at-risk populations, implemented by  
 224 setting the WMI cut-point for higher risk to  $\geq 3$ . The overall accuracies (c-statistics) of the  
 225 proprietary CRM and the WMI were the same (0.63). (The c-statistic cannot be calculated for  
 226 Medicare CRM because its cut-point is fixed.)

227

228 **Table 2. Sensitivities and predictive values for subsequent hospital use of the WMI and CRMs.**

229

Method	WMI $\geq 2$	Medicare CRM	WMI $\geq 3$	Proprietary CRM
Proportion of all patients designated “at-risk”	0.53	0.52	0.30	0.30
Sensitivity of method for emergency use	0.62	0.56	0.38	0.35
Sensitivity of method for hospital use	0.69	0.64	0.45	0.43
Positive predictive value* for emergency use	0.58	0.54	0.63	0.58

<b>Positive predictive value* for hospital use</b>	0.26	0.25	0.30	0.28
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230

231 **\* Positive Predictive Value: The proportion of patients designated by the method as “at-risk**  
 232 **for emergency or hospital use” who actually used such care in the year following the**  
 233 **assessment.**

234

235 Although either a CRM or the WMI can provide actuarial stratification to identify future  
 236 risks for costly care, resource allocation based on only these forecasts is inefficient because of  
 237 their low positive predictive values. However, Fig 2 shows that needs identified by the WMI are  
 238 distributed among all patients and are not confined to the higher risk patients designated by  
 239 the CRMs. For example, the proprietary CRM designated 984 and 1586 patients reporting a  
 240 WMI score  $\geq 3$  as being in the higher and lower risk groups for hospital use, respectively. Thus,  
 241 using CRMs to target resources ignores a large proportion of patients at risk for requiring future  
 242 costly care. Moreover, CRMs are indifferent to potentially remediable risk factors that are easily  
 243 identifiable from patient self-reports.

244

245 **Fig Two. Distribution of WMI measures for Medicaid patients in relation to CRM risk levels.**

246

247 When a CRM based on clinical and laboratory data is combined with patient-reported  
 248 data, an increase in the c-statistic is often documented (7,8,27). However, in practice, incorrect  
 249 classification persists even with such hybrid models, and the c-statistic gain is offset by the  
 250 considerable effort required to combine the clinical, laboratory, and patient-reported inputs

251 such that the output can be made available in a manner that is timely and useful for clinical  
252 practice. For example, when a hybrid risk model is established by combining a WMI  $\geq 3$  with the  
253 proprietary CRM's highest risk decile, 290 (67%) and 186 (43%) of the 431 patients thus  
254 classified as the highest risk subgroup subsequently used emergency or hospital services,  
255 respectively. These predictive values represent only small improvement over those of the CRM  
256 highest risk-decile alone (59% and 37%, respectively).

257

## 258 **Discussion**

### 259 **Implications**

260 Despite extensive evidence of to the contrary, the idea that population health and  
261 associated costs can be effectively managed with CRM-based interventions is entrenched in  
262 current practice. This report prospectively demonstrates the superior performance of the WMI  
263 in relation to two representative CRMs in terms of providing easily interpretable personal  
264 guidance for each patient as well as a sensible basis to allocate resources for many patients.  
265 Moreover, the WMI is both reliable and comparable to these CRMs in its capacity to forecast  
266 risk for costly care.

267 The WMI offers the following additional advantages:

- 268 • It has no direct cost.
- 269 • It equitably assesses the remediable needs of all patients, not only a designated  
270 few.

- 271 • It is unambiguous and is therefore much less likely to produce high variances in  
272 interpretation compared to the list of patients generated by a CRM.
- 273 • It correlates strongly with overall quality of life and can therefore be used to  
274 monitor the impact of interventions designed to improve patients' quality of life.
- 275 • It applies in any setting because it is patient-reported and does not require  
276 insurance claims, electronic medical records, or complicated scoring methods.
- 277 • By design, the WMI is consistent with the intent of Article 22 of the European  
278 Union's General Data Protection Regulation that requires decision logic to be  
279 explicable [28].

280

281 The advantages of self-reporting are particularly suited to public health assessment. For  
282 example, self-reported instruments have long been applied to populations of community-  
283 dwelling older adults at risk for hospitalization, functional decline, institutionalization, and  
284 death [29]. The WMI adds to this tradition of case-finding based on self-reporting with an  
285 emphasis on identifying remediable needs that can be applied to a very broad population of  
286 adults.

## 287 **An illustration: applying the WMI in a clinical setting**

288 Each WMI item is meant to elicit an action that meets each patient's needs. A very  
289 common and remediable risk factor included in the WMI is a patient's lack of confidence in  
290 their ability to manage most health concerns; this risk factor is associated with many adverse  
291 health experiences, including more frequent (and often avoidable) emergency or hospital care  
292 use, lost time from work, and medical harm [13]. Applying the WMI model, patients who say

293 they are not confident that they can control and manage most of their health problems are  
294 then asked by medical assistants or the online health assessment ([www.HowsYourHealth.org](http://www.HowsYourHealth.org))  
295 to answer the query, “What would it take for you to be able to say that you are very confident  
296 that you can control most of your health problems during the next two months” [12,20]? The  
297 patients’ verbatim responses are included in a summary report for the clinicians who provide  
298 their care. Examples of queries for the other WMI items are listed elsewhere [9].

299 To illustrate how the WMI identifies population needs in a clinical setting, we  
300 summarized the verbatim responses to the online assessment of 1915 adult patients from  
301 across the United States. These patients met the identical selection criteria that were used to  
302 select the Medicaid population sample. The verbatim responses, in which patients identified  
303 the health care interventions that they perceived would be most effective, could be generally  
304 classified into the following four categories.

305 1) *Professional help*. Patients most often request better medical information and  
306 education, such as clarification of their diagnoses, timely sharing of test results,  
307 and when possible, additional relief of symptoms. Examples: (a) “Help of a  
308 doctor who will actually listen and take my problems seriously without just  
309 pushing medication.” Michigan; WMI = 2. (b) “If I got an accurately diagnose of  
310 my illness, and able to get a specific course of treatment I could control and  
311 manage my health problems.” Texas; WMI = 2.

312 2) *Personal change*. Patients acknowledge their need to improve time-  
313 management, motivation, and lifestyle. Examples: (a) “Staying focused on what



314 is required to be healthier.” New Hampshire; WMI = 2. (b) “More time and  
315 attention to my diabetes.” North Carolina; WMI = 2.

316 3) *Non-professional support and guidance.* Patients request coaching or support in  
317 the workplace, home, and/or community; financial assistance may also be  
318 needed. Examples: (a) “Finances are stopping me from getting medical help. Co-  
319 pays for doctors and medications has taken most of my life savings.” Rhode  
320 Island; WMI = 2. (b) “Need some coaching.” Minnesota; WMI = 2.

321 4) *Non-response or uninterpretable response.*

322

323 Fig 3 compiles 1915 patients’ verbatim responses regarding changes they require to  
324 improve their health confidence, and illustrates how their needs vary in relation to their WMI  
325 sums.

326

327 **Fig 3. Influence of What Matters Index (WMI) on patient reports of changes needed to**  
328 **improve their health confidence.**

329

330 For this sample population of adult patients with chronic conditions, higher WMI sums  
331 are strongly associated with an increased likelihood that the respondents identify a need for  
332 professional assistance, and with a reduced likelihood that they consider their personal  
333 behavior as the primary remediable cause for their low confidence. Logistic regression confirms  
334 the persistence of this pattern ( $p < 0.001$ ) regardless of patient age, gender, financial status, or  
335 number of chronic conditions. For patients who used hospital or emergency care in the past

336 year and had a WMI  $\geq 3$ , half (70/142) believed that the event may have been avoidable; for  
337 those having a WMI = 1, approximately one in five (15/76) shared that belief.

338 In summary, people simply answer each question and bring their responses to the  
339 attention of someone who can help them address each problem, such as a health professional,  
340 a support group, a knowledgeable friend, or even a website like the one used to develop the  
341 WMI (HowsYourHealth.org). Services appropriate for the level of risk based on “what matters”  
342 is the goal. Thus, this illustration demonstrates that to improve a patient’s low health  
343 confidence, more attention to medical diagnostics, therapeutics, and education is indicated  
344 when the WMI is high, whereas more support for behavioral change is indicated when the WMI  
345 is low. (An example of a WMI interface for public distribution is included in the Supporting  
346 Information.)

347

## 348 **Limitations**

349 Several limitations of the WMI deserve comment. First, these prospective results were  
350 derived from a self-selected sample of Medicaid patients with chronic conditions who  
351 completed a health assessment; whether the WMI would perform similarly for different  
352 patients is a valid concern. To address this point, we examined the WMI in 1061 mostly older  
353 patients from nine private practices, selected using the same criteria for chronic conditions, as  
354 well as in 4428 patients with no chronic conditions from the Midwestern statewide Medicaid  
355 program. Among the private practice patients with chronic conditions, the odds ratios (with  
356 95% confidence intervals compared to a WMI of 0) for subsequent emergency room use were  
357 1.8 (1.1–2.8), 2.1 (1.2–3.6), and 3.0 (1.4–6.3) for patients with WMIs of 1, 2, or  $\geq 3$ , respectively.

358 For WMIs of 1 or  $\geq 2$ , the odds ratios of subsequent hospitalization were 1.4 (0.8–2.6) and 2.4  
359 (1.2–4.5), respectively. In the Medicaid population without chronic conditions, the odds ratios  
360 (with 95% confidence intervals compared to a WMI of 0) for subsequent emergency room use  
361 were 1.2 (1.03–1.40), 2.2 (1.73–2.76), and 3.2 (2.01–5.21) for patients with WMIs of 1, 2, or  $\geq 3$ ,  
362 respectively. For WMIs of 1 or  $\geq 2$ , the odds ratios of subsequent hospitalization were 1.1  
363 (0.87–1.48) and 1.6 (1.10–2.26), respectively. To summarize, the WMI’s prospective prediction  
364 of costly usage was replicable in three very different populations. The Supporting Information  
365 further details the characteristics of all patients and the supplemental analysis procedures.

366 The WMI’s capacity to improve health outcomes and reduce costs is additionally limited  
367 by the extent to which CRMs are entrenched in health management practice. In other words, a  
368 critical sociological limitation of the WMI is, ironically, the challenge it represents to the flawed  
369 but widely adopted status quo. It is true that a small proportion of patients account for a large  
370 proportion of the costs of care; that CRMs can identify some patients who will cost more than  
371 others; and that payers can use computer algorithms to generate lists of these patients almost  
372 effortlessly and send them to medical practitioners who will, with incentives, act on the lists.  
373 However, evidence suggests that this approach is ineffective at controlling care costs, does  
374 nothing to specifically guide care for individual patients, and probably has negative  
375 consequences for those not targeted [1-6,12]. Similar inadequacies have been previously  
376 documented for intensive care management based on targeting distinct diseases, an  
377 antecedent to the current CRM-based interventions [30].

378 Finally, although a controlled cost-effectiveness trial has not yet been conducted to  
379 compare the value of the WMI and CRM-based strategies, and descriptions of the optimum

380 intervention types and timing for the different WMI levels are not yet available, the WMI's  
381 advantages strongly suggest that it is ethically more justifiable and economically more sensible  
382 to implement simple, self-reported measures to determine what matters to all patients and to  
383 use those results to guide care. Patient reporting is increasingly recognized as the most  
384 appropriate basis for chronic care management because of its ease of implementation and  
385 benefits for patients and the providers who serve them [21,31]. The WMI results validate the  
386 utility of parsimonious patient-reported measures in guiding the delivery of services that  
387 matter to patients [32].

388

## 389 **Conclusion**

390 By considering what people say about their own health, the WMI identifies both  
391 important needs that matter and risks for costly health care use. In contrast to the complex  
392 CRM algorithms, which leave by far the greatest share of patients who use costly care in the  
393 low-risk category and do not provide standardized follow-up procedures for high-risk patients,  
394 the brief, unambiguous WMI can guide care plans that mitigate risks for all patients with  
395 chronic conditions and probably for people with no chronic conditions as well.

396

## 397 **Acknowledgements**

398 To further confirm the reliability of the What Matters Index in a private-practice  
399 population, the following physicians provided baseline and subsequent utilization data for 1061  
400 patients: J. Antonucci, MD; A. Arena, MD; S. Behtash, DO; J. Bloomer, MD; L. Denny, MD; G.

401 Hanson, MD; J. Hearst, MD; L. Ho, MD; K. Oaks, MD; M. Nunlist, MD; and A. Wood, MD. The  
402 Supporting Information contains additional information comparing the Medicaid and private  
403 practice populations.

404

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## 493 **Supporting Information**

494 **S1 Text. Further WMI verification in alternative population samples.**

495 **S1 Table. Additional Information for the Patient Populations Included in this Report.**

496 **S2 Text. Results of secondary validations.**

497 **S2 Table. Actual Uses Within the Subsequent Year Per 100 Patients in Each WMI-Based Risk**  
498 **Group.**

499 **S3 Table. Sample of a WMI Interface for Public Use.**